

Case Study | Technology

Livingstone Group intelligence fuels ITAM strategy for one of the world's largest tech firms

This Livingstone Group client is one of the world's largest technology and automation companies. While its technology portfolio is broad and diverse, all of its innovative solutions have one thing in common – they are designed to help customers operate more efficiently and sustainably.

With offices around the world, a workforce of over 130,000, and a highly active M&A strategy, our client has a vast and ever-changing IT estate. Furthermore, with a mix of on-premise and cloud-based software solutions, hosted on both AWS and Azure, the client operates a particularly complex hybrid environment.

The scale and complexity of its operations present a significant challenge to its in-house IT Asset Management (ITAM) team. It must work out how to accurately capture which software and cloud services have been deployed and used across the organization, and how this correlates with the company's often-complicated licensing entitlements.

With more than 140,000 assets deployed across the organization, this is no mean feat.

Accurate & Trustworthy Data

Livingstone Group has been working alongside this client's ITAM team for a number of years, most recently on a managed service basis. Livingstone's scope of work is to provide ongoing data on software and cloud service usage and deployments across its entire global IT estate.

The accuracy of this data is critical to the technology client. Not only does it provide visibility into the company's compliance position, it also helps its own ITAM team identify opportunities to rationalize deployments, for example, by re-harvesting licenses.

Furthermore, in addition to helping its own customers boost the efficiency of their operations, the client is equally focused on ensuring its own business practices are as streamlined and cost-effective as possible. The trustworthy data provided by Livingstone plays a key role in ensuring the client operates in accordance with its own brand values.

“This is an organization with a highly mature approach to IT Asset Management, which is always eager to find creative new ways to drive long-term efficiencies. This means that the data we provide must be 100 per cent accurate & complete, which – considering the organization's size & complexity – requires considerable diligence & skill.”

Chief Revenue Office,
Livingstone Group



Compliant Mega Vendor Relationships

The Livingstone team pays particular focus on its client's contractual relationships with the 'mega vendors', namely, IBM, Microsoft, Oracle, Salesforce and SAP.

For each of these vendors, Livingstone has established an Effective Licensing Position (EPL), which provides the client with a full inventory of its assets, which it can compare against its contractual entitlements and actual usage. This rich information helps with compliance and risk reduction, while it is invaluable during contract renewal negotiations and to support true-ups.

The specialist nature of the client's operations means that it uses a myriad of additional software suppliers and cloud providers, not just the traditional "mega" five. Indeed, with each new acquisition, more suppliers enter the mix, so it is just as important that the client has an accurate handle on data relating to these smaller vendors as, combined, they can pose a considerable commercial risk to its operations.

The Livingstone team supports these deployments too, drawing on the experience of its many subject matter experts, who can deliver tailored advice on how the client should interpret licensing and usage data in order to identify and realize cost savings as well as minimize risks.

Day-to-day support ensures repeated costs savings

The regular and ad hoc reports provided by Livingstone, together with the advice provided by its team of experts, form the foundation stone of this technology provider's ITAM strategy. Over the course of Livingstone's relationship with the client, this approach has continued to deliver considerable value. For example, prior to one mega vendor audit, Livingstone advised the client on how to take remedial action in order to avoid costs in excess of \$1 million, which related to licenses for products which had been mistakenly categorized as free to use.

This is just one example of the efficiency gains achieved by the client. Extrapolate this by the number of contract renewals, true-ups and audits supported over the years, and the savings are magnitudes higher.

Furthermore, in addition to providing accurate and comprehensive data, the Livingstone team also manages the client's service desk, processing and validating all request for software and services. This too delivers ongoing cost savings. For example, during one six-month period alone, Livingstone was able to help the client avoid costs of approximately \$230,000 by re-harvesting existing licenses, rather by purchasing new ones.

Supporting sustainability goals

The data provided by Livingstone supports much more than traditional ITAM objectives. It is also used to help the client identify software that is underutilized or surplus to requirements as well as monitor PC usage. This enables the client to identify new opportunities to reduce its energy consumption and carbon footprint, as well as avoid the overheads associated with managing obsolete equipment.

This reduction of the client's technical debt not only positively impacts its bottom line, it also helps it achieve one of its core brand values, to enable businesses and consumers to use technology in order to adopt more sustainable and environmentally-sensitive practices.

“Perhaps the most powerful example of how this client thinks differently is the way it's leveraging our ITAM intelligence to hit its sustainability goals. This is a real game-changer for ITAM, illustrating that accurate information about IT usage & spend can drive all sorts of business decisions, & needn't be limited to licensing.”

Ian Camino, Chief Revenue Office,
Livingstone Group



Our vision is to be the leading independent, global provider of Software & Cloud Portfolio Management and optimization services for our clients and partners.

Providing the intelligence our clients use to govern their digital transformation journey. Optimizing their software portfolio to avoid unnecessary cost and risk, whilst driving value from their software and cloud investments throughout their lifecycle.

info@livingstone-tech.com

livingstone-tech.com